



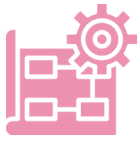
IMPLEMENTATION



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RESILIENT305 STRATEGY IMPLEMENTATION

PROGRESS, INNOVATION, AND VISION FOR OUR TOMORROW (PIVOT)

HOW THIS WILL HELP US

- ◆ Development of shared legislative priorities
- ◆ Increased understanding of resilience
- ◆ Streamline government processes

PERFORMANCE METRICS

- ◆ Number of actions underway
- ◆ Annual progress report

KEY COLLABORATORS

LEAD: Miami-Dade County

- ◆ The Miami Foundation
- ◆ GM&B Partners

FUNDING

Funded by The Miami Foundation and in-kind support from the GM&B partners and participating entities.



Over the last three years, while Miami-Dade County, the City of Miami and the City of Miami Beach were developing this unified Strategy as Greater Miami & the Beaches, each entity has been busy developing and implementing comprehensive strategies and action plans to build resilience within their jurisdictions. This includes integrating resilience into city and county-wide strategies, budgets, comprehensive plans, and emergency management plans; appointing resilience liaisons from key departments; developing and passing bonds to finance resilient infrastructure; passing policies and securing funds to accelerate the creation and preservation of affordable housing; improving and expanding mobility options; expanding economic opportunities and mitigating flood risks. The unified Strategy development process informed and strengthened how we approached building resilience within our own jurisdictions. The Resilient305 Strategy will now become the overarching link of our planning efforts and the foundation for not only our individual strategies, actions, and investments, but also for the other municipalities, businesses, institutions and community organizations within Greater Miami & the Beaches.

We recognize that implementing each of the actions within the Resilient305 Strategy will require dedicated effort from a team that we call PIVOT or Progress, Innovation, and Vision for Our Tomorrow. The PIVOT team will look at resources, timeframes, and priorities to develop a work plan and oversee implementation and strategy progress.

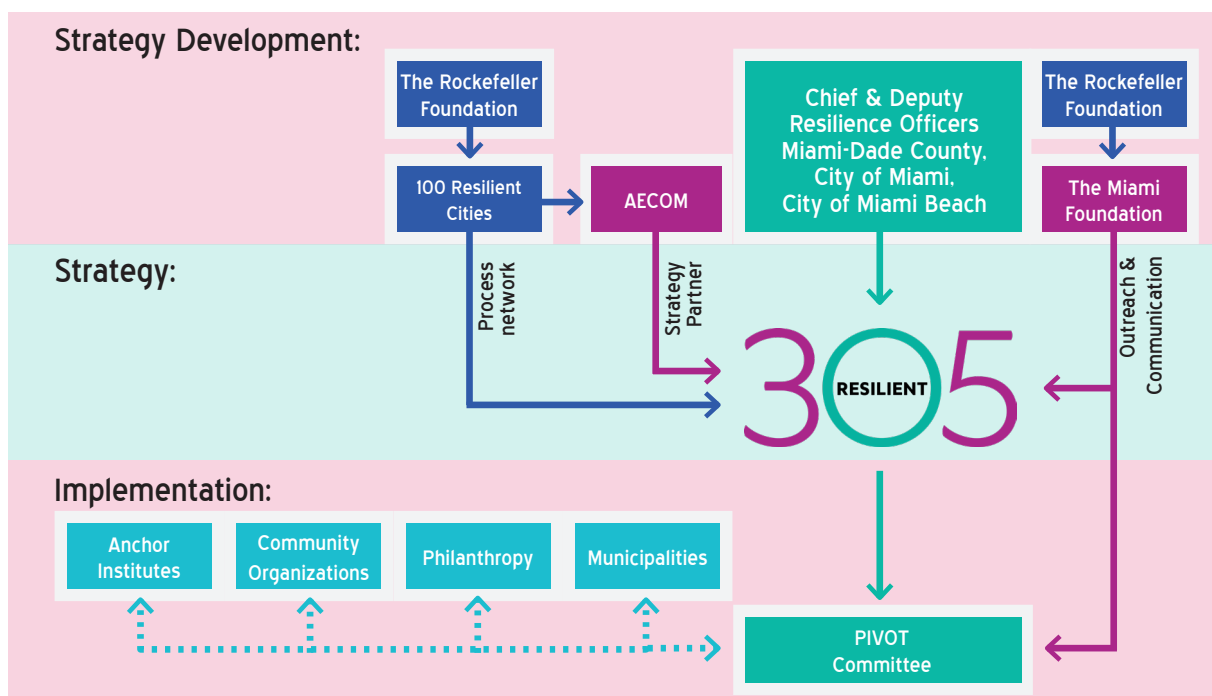




PIVOT TEAM

The initial PIVOT Team will be composed of a senior administrator and a CRO from each of the Greater Miami & the Beaches partners and a representative from The Miami Foundation. The CROs will continue to share management of the process and the appointed representatives will provide legislative and budget guidance for implementing the Strategy. The PIVOT team will ensure the region's diversity is reflected in actions undertaken by GM&B. Actions in the Resilient305 Strategy will be supported initially by staff resources from each entity and participating organizations.

As actions are undertaken, additional members from the community will be invited to join the PIVOT Team in support of the prioritized actions. The PIVOT Team will grow as additional GM&B municipalities and organizations join after they complete Action 45: Send your Boss to Boot Camp and designate a municipal CRO. Membership may also grow based on the stakeholders needed to help implement the Resilience Strategy actions. Committees will be formed over time, to address areas such as funding, communications, engagement for every action, legislative priorities, performance metrics, and equity.



PIVOT SUPPORT

Miami-Dade County and The Miami Foundation will closely collaborate to mobilize resources, maintain the budget, provide ongoing communications amongst relevant partners and the community, and promote implementation of the Strategy county-wide. Specifically, they will assist in establishing shared measurement practices and building partners' capacity to contribute and utilize resilience tools developed. This focused day to day work will help institutionalize resilience actions across municipalities and is essential to maintain public support and implement policy priorities.

PIVOT ACTIONS

The PIVOT Team will meet monthly, and CROs will report back to their respective Commissions with updates. Within the first six months of the Resilient305 Strategy release, the initial PIVOT Team will prioritize the first wave of immediate actions. The Team will create a monthly schedule of meetings, an initial workplan, and a communications plan for implementing the actions.

PIVOT BENEFITS

The PIVOT team will continue to share management of the process and the appointed representatives will provide legislative and budget guidance for implementing the Strategy. Team members will also be afforded the opportunity to collaborate with other organizations to promote resilience.



ACTION TIMEFRAMES

The table below sets out the actions included as part of Resilient305 and the associated timeframes for implementation. Ensuring each action is implemented according to this will keep momentum and energy, enable effective monitoring of performance metrics and will help build a resilient Greater Miami & the Beaches.

Immediate (0-1 year)		Short-term (1-5 year)	
Action 1	Preserve and Restore Biscayne Bay	Action 3:	Bolster Our Beaches
Action 2	Build Reef Biodiversity and Defenses	Action 4:	Expand Nature-Based Infrastructure
Action 11	Maximize Opportunity Zones	Action 5:	Integrate Resilience into Parks and Open Spaces
Action 32	Pilot an Arrest Diversion for Opioid Users	Action 6:	Reduce “Back Bay” Flooding
Action 36	Time to Volunteer	Action 7:	Implement Sea Level Rise Strategy
Action 39	Get the 311 on Resilience for the 305	Action 8:	Develop Sea Level Rise Checklist for Capital Projects
Action 41	See it To Believe It	Action 9:	Create Development Review Checklist
Action 43	Roll-out 5-Step Guide to Innovative Recovery Financing	Action 10:	Strengthen Resilience Planning
Action 44	Bounce Forward 305 - Distribute Resilient Urban Land Use Essentials Guide	Action 13:	Design a Better Bus Network
Action 45	Send your Boss to Bootcamp	Action 14:	Drive into the Future
Action 47	Train Employees to be Resilient	Action 15:	It’s Electric
Action 50	Create an Actionable Science Advisory Panel (ASAP)	Action 16:	Expand Renewable Energy
Action 52	Create a Resilient305 ArcGIS Hub	Action 17:	Building Efficiency 305
Action 55	Planning Efficiently & Effectively Together	Action 18:	Stay and Live in the 305
Action 57	Leverage the Power of Purchasing	Action 19:	Redeveloping Resilient Public Housing
		Action 20:	Build an Inclusive Economy
		Action 21:	Train for Construction
		Action 23:	Buy Local
		Action 24:	Be Counted
		Action 25:	Re-establish the Financial Capability Collaborative
		Action 26:	Teach Kids to Save

RESILIENT305 GOALS:



PLACES



PEOPLE



PATHWAYS



Short-term (1-5 year)		Mid-term (5+year)	
Action 27:	Expand Youth Career Opportunities	Action 12:	Develop Mobility Hubs in the 305
Action 28:	Break the Cycle of Youth Violence	Action 22:	Promote Fair Chance Hiring
Action 29:	Respect Our Elders		
Action 30:	Update the Social Services Master Plan		
Action 31:	Advocate for Mental Health		
Action 33:	Accelerate Progress of HIV/AIDS Strategy		
Action 34:	Advance Pandemics Communication		
Action 35:	Increase Neighborhood Response		
Action 37:	Prepare Your Property		
Action 38:	Support Resilience Hubs		
Action 40:	Create a K-12 Plan for Resilience Literacy		
Action 42:	Pre-planning for Post-disaster Toolkit		
Action 46:	Resilient 35 in the 305 Network		
Action 48:	RISE to the Rescue		
Action 49:	Collaborate with Universities		
Action 51:	Resilience Accelerator Workshops		
Action 53:	Share Bold Integrated Water Models		
Action 54:	Employ a One Water Approach		
Action 56:	Finance a Resilient Future		
Action 58:	Pilot Resilience Financing Decisions Toolkit		
Action 59:	Demonstrate Cost Benefits of Resilience		