

# Stakeholder Engagement

# Stakeholder Engagement

## Introduction

The Stakeholder Engagement part of resilience strategy development is **proactive and inclusive** to reflect all parts, ages, ethnicities, cultures, and income levels of a community. Our efforts range from simply informing to listening, consulting, and collaborating—with goal of **empowering the whole community** to have a voice in building resilience.

This section contains a **summary of stakeholder assessment** via meetings, focus groups, online questionnaires, social media, and summaries.





# Stakeholder Engagement Summary



**2,031**  
Responses  
in 2 months

Resilient GM&B Priorities  
Online Questionnaire



**14** Interactive  
Focus Groups  
**491**  
Participants

LMS, MDCCMA, Philanthropy Miami,  
Miami Beach Workshops, Code for Miami,  
Planner Technical Committee, AIA/MCAD,  
CLEO Institute (Little Haiti), UASI, GMCC Goals  
Conference, South Dade EDC, Liberty City, Little  
Havana, Doral Community Coalition

**70%**  
Mayor Meetings  
Completed



**403**  
Responses  
In 2 months  
Discovery Area  
Priorities Questionnaire

**Numerous**  
Local Speaking  
Engagements



**200**  
Participants



Agenda Setting Workshop



**5** 100RC  
Engagements

Resilience Summit, Facebook Live, Gold Coast  
Australia Resilience Symposium, Manchester  
ASW, New Orleans

9 Subject  
Specific  
Meetings

**118**  
Participants



transportation, housing, planning, education  
and youth development, social services, health  
services, public safety, water resources and  
natural systems, GIS





# Stakeholder Engagement

## Numbers as of August 2017

@Resilient305



**379** likes  
**386** followers

Facebook Live with  
The New Tropic: **3000** viewers



**1,010** following  
**462** followers



**1,151** following  
**390** followers



GREATER MIAMI  
THE BEACHES

Tweets	Following	Followers	Likes	Lists
<b>242</b>	<b>1,010</b>	<b>462</b>	<b>167</b>	<b>1</b>

### Resilient305

@Resilient305

A collaboration between  
[@MiamiDadeCounty](#), [@CityofMiami](#),  
[@MiamiBeachNews](#) and [@100ResCities](#)  
to respond to Greater Miami & The  
Beaches' challenges

📍 Miami, FL

🌐 [resilient305.com](#)

📅 Joined March 2017

📷 75 Photos and videos

Tweets Tweets & replies Media



**Resilient305** @Resilient305 · Aug 28

Resilience is about surviving and thriving, regardless  
#Resilient305 Photo... [instagram.com/p/BYV0jOxL...](#)



**Resilient305** @Resilient305 · Aug 25

Did you know sunscreen was invented by a #Miami  
Benjamin Green developed a lotion for WWII soldiers



**Resilient305** @Resilient305 · Aug 24

On 8.24.1992 #HurricaneAndrew made landfall on

# Stakeholder Engagement

## Key Issue Topics

### Social Services

- Awareness of services (by users and by providers)
- Collaboration (data sharing, resources, tracking)
- Cultural diversity

### Natural Systems

- Quality (Everglades, Biscayne Bay)
- Integration (urban, preservation)
- Agriculture

### Planning + Zoning

- Collaboration among Miami-Dade County and all cities
- Land use standards
- Data sharing
- Lack of economic diversity

### Public Safety

- Juvenile crime
- Cybersecurity
- Disaster response





# Stakeholder Engagement

## Key Issue Topics



### Housing

- Rent-regulated housing; affordability bands
- Location and quantity of availability
- Non-resident buyers driving up housing costs

### Transit

- Public perception of public transit
- Transit reliability, ease of use, safety
- Multimodal options (safe, connected)

### Water Resources

- Water quantity and quality (aquifer, sea level rise)
- Shoreline nourishment
- Utility infrastructure (water, sewer)

### Education + Youth Development

- Funding per child
- Truancy + graduation rates

### Health Services

- Health pandemic (Zika, yellow fever)
- Preventive care in amongst vulnerable populations
- Major health issues (HIV, drug use)

# What is Resilience?

## Stakeholder Engagement Key Findings

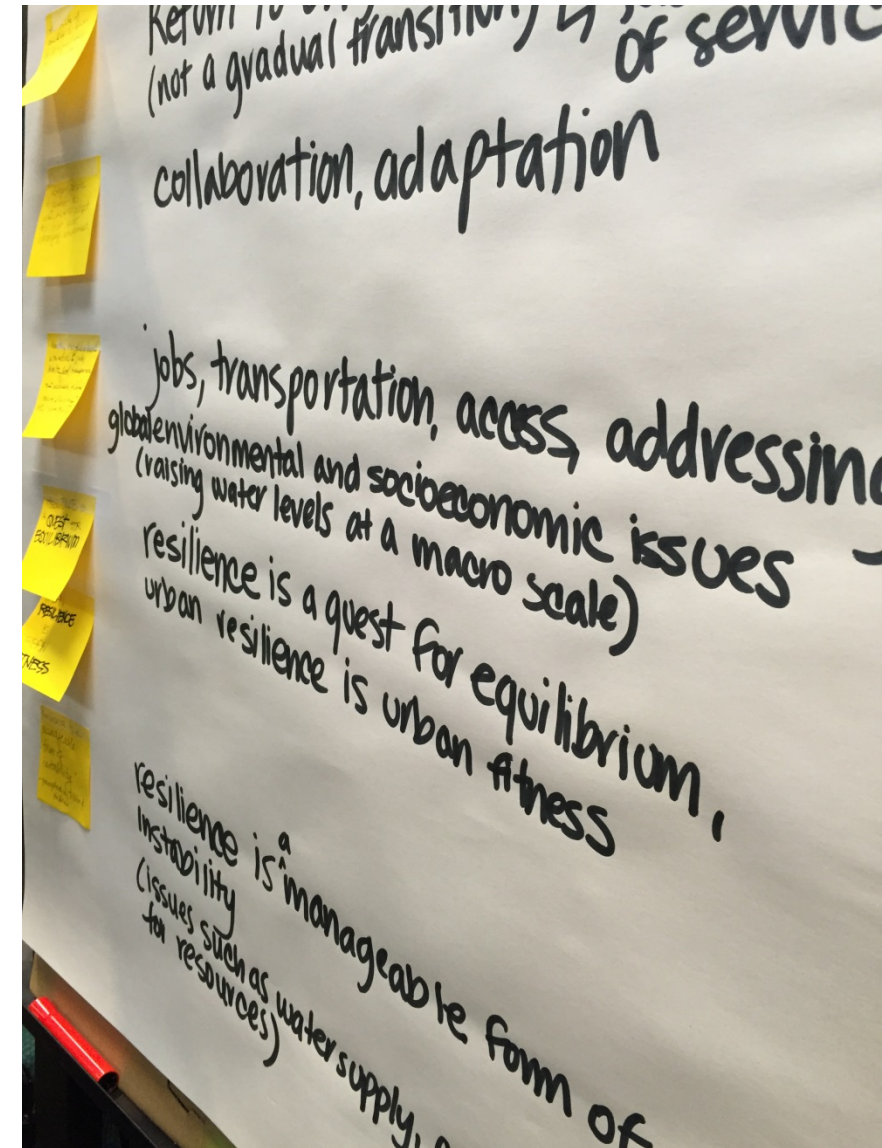
*“Adaptability in the built environment... buildings that can withstand shocks and stresses.” —Architect, Private Sector*

*“Be prepared, now.” —Engineer, Public Sector*

*“Urban Resilience is the capacity of individuals, communities, institutions, businesses, and systems within a city to survive, adapt, and grow no matter what kinds of chronic stresses and acute shocks they experience.” —100RC*

*“The ability to recover from acute or chronic stresses.”  
—Emergency Management, Public Sector*

*“Proactive and engaging all stakeholders to create a plan that resolves issues.” —Community Programs, Non-profit*



# Stakeholder Engagement

## Key Findings – Averages

## Priority Shocks + Stresses



Agenda Setting Workshop



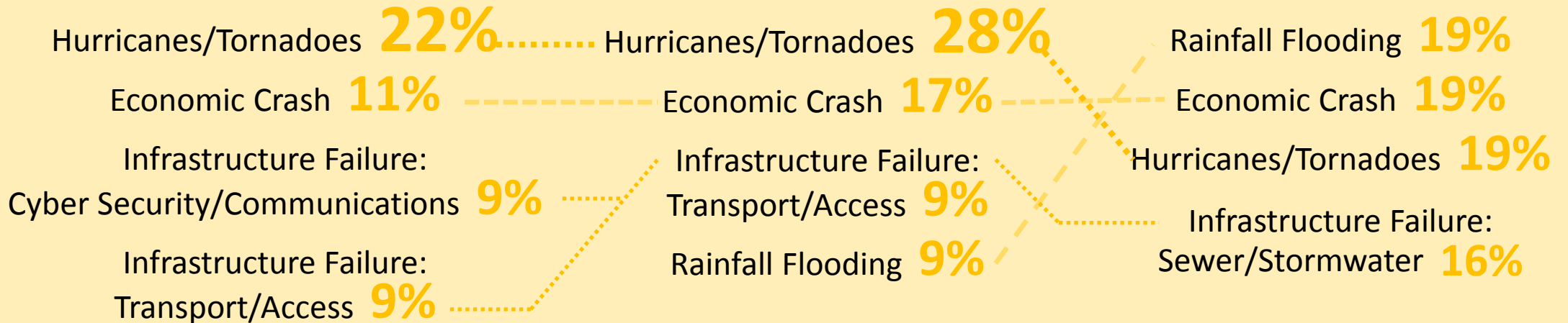
Focus Groups



Mayor Meetings



Shocks



*Top Shocks across engagement include Hurricanes/Tornados, Economic Crash, Infrastructure Failure*



# Stakeholder Engagement

## Key Findings – Averages

# Priority Shocks + Stresses



Agenda Setting Workshop



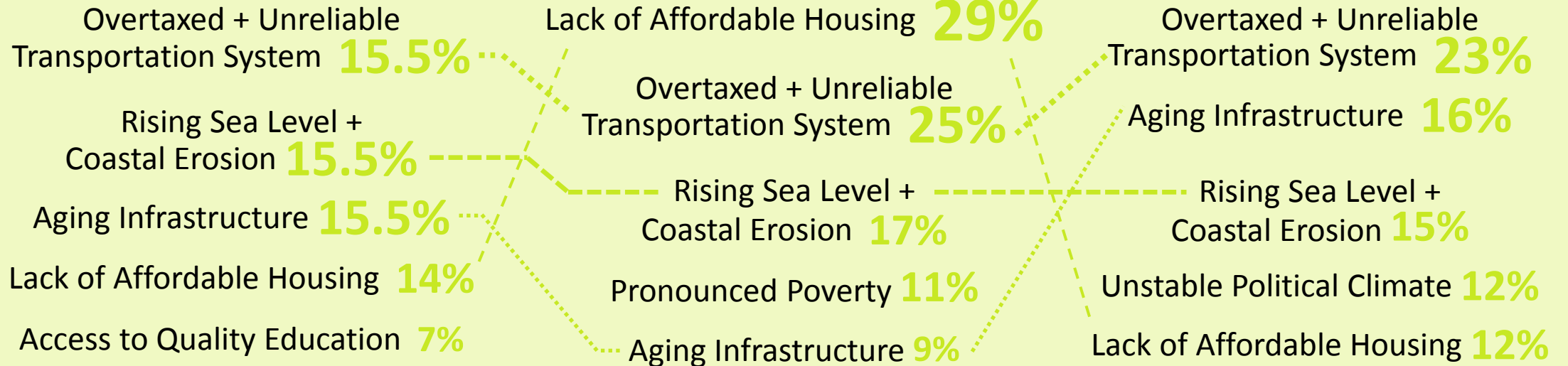
Focus Groups



Mayor Meetings



## Stresses



Top Stresses across engagement include Housing, Transportation, Infrastructure, Rising Sea Level

# Stakeholder Engagement

## Key Findings – Averages

## Strengths + Weaknesses



Agenda Setting Workshop



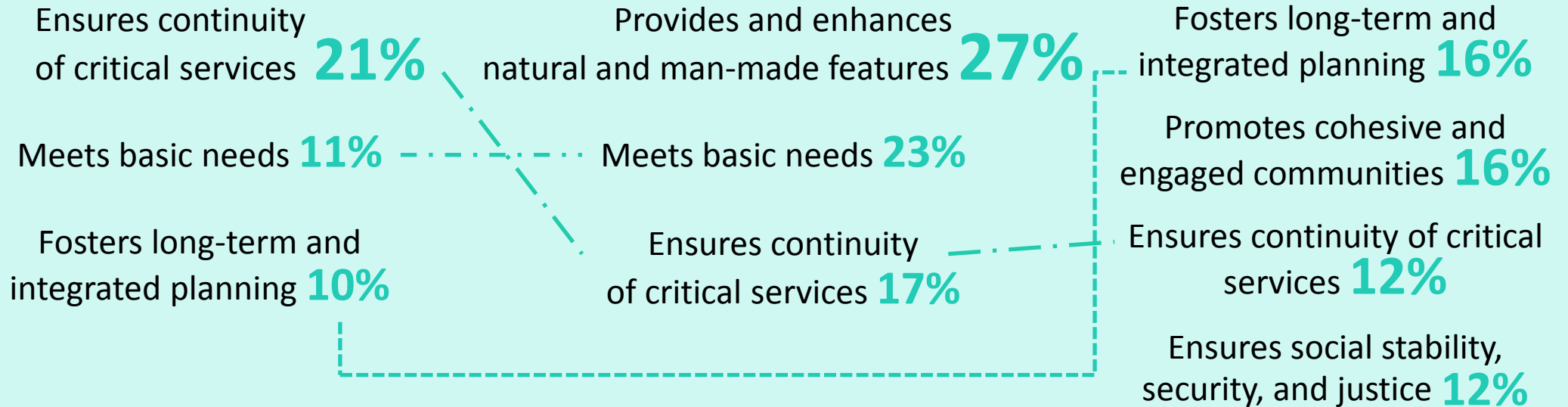
Focus Groups



Mayor Meetings



## Strengths



*Top Strengths across engagement is ensures continuity of critical services*

# Stakeholder Engagement

## Key Findings – Averages

## Strengths + Weaknesses



### Agenda Setting Workshop

### Focus Groups

### Mayor Meetings

## Weaknesses

Provides reliable communications and mobility **31%**

Empowers a broad range of stakeholders **12.5%**

Supports livelihoods and employment **8%**

Supports livelihoods and employment **30%**

Fosters long-term and integrated planning **21%**

Provides reliable communications and mobility **18%**

Provides reliable communications and mobility **19%**

Meets basic needs **13%**

Ensures continuity of critical services **13%**

*Top Weaknesses across engagement is reliable mobility*



# Stakeholder Engagement

## Stakeholder Input

# Perceptions Assessment

## Perceptions

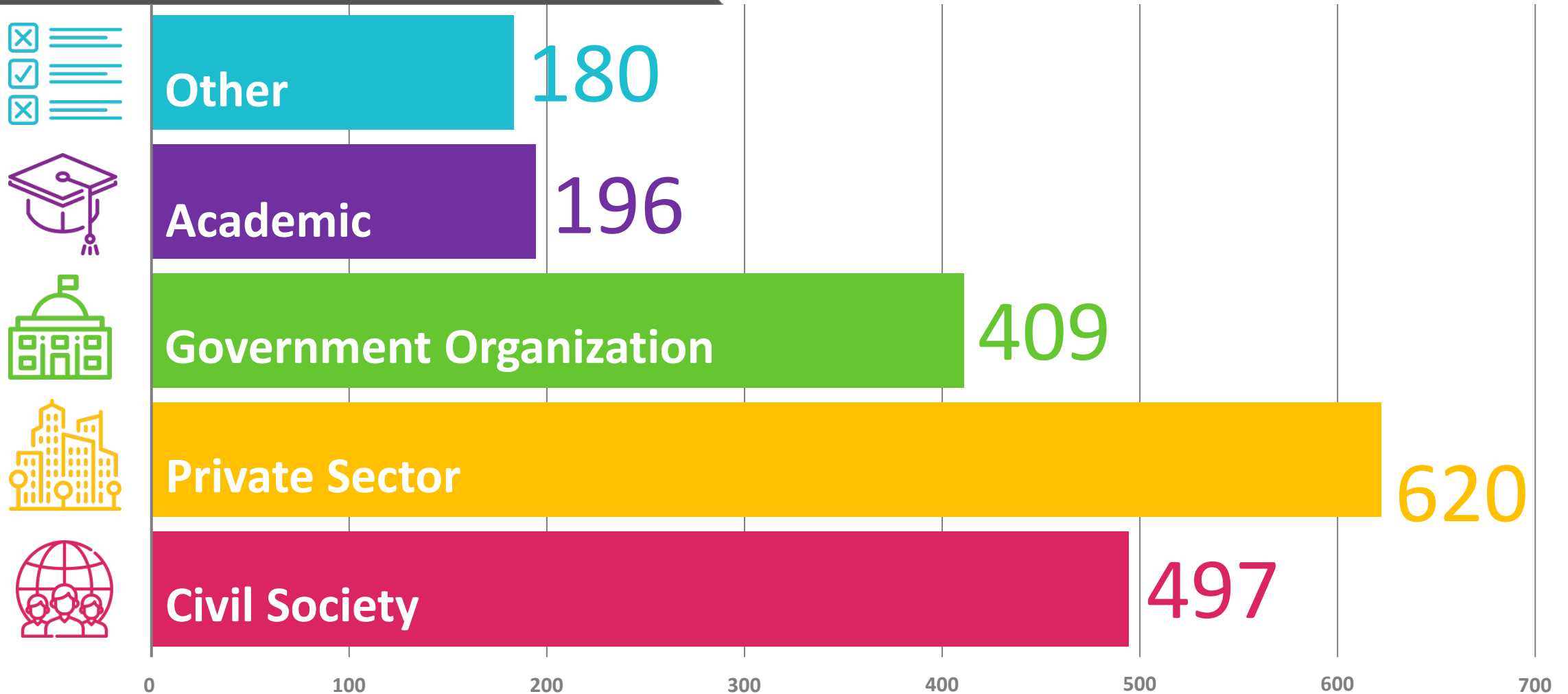
*This City Resilience Framework gauges perceptions of primary resilience drivers. Workshop, meeting, and focus group participants from government, private, and civic sectors performed a strengths and weaknesses assessment on our services to identify gaps and opportunities.*





# Response by Profession

## Questionnaire Responses 2031 Total Respondents



An online questionnaire was created and live for two months and received a total of 2031 responses

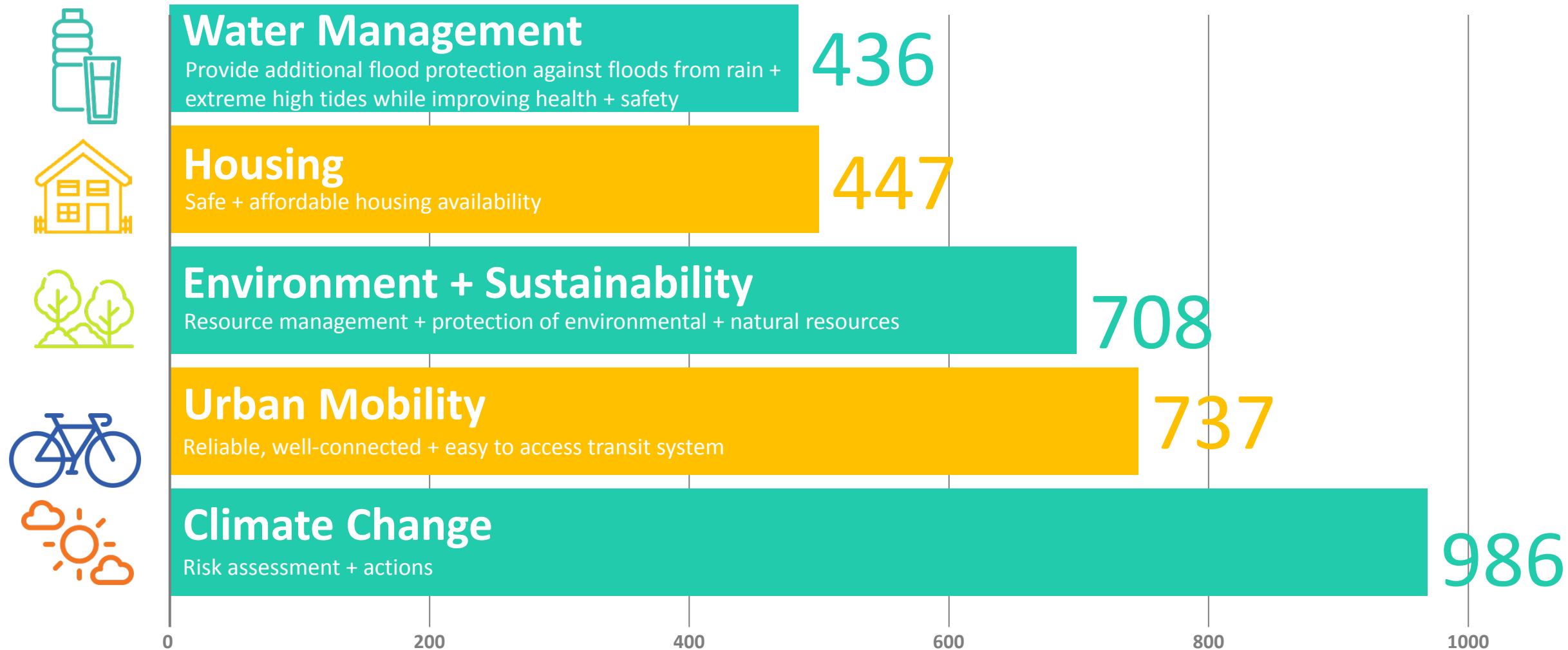


# Questionnaire Responses

## Key Priorities for Strategy

## Response by Priority; Top 5 out of 18

Which issues should be prioritized in our 20-year resilience strategy?



An online questionnaire was created and live for two months and received a total of 2031 responses





# Questionnaire Responses

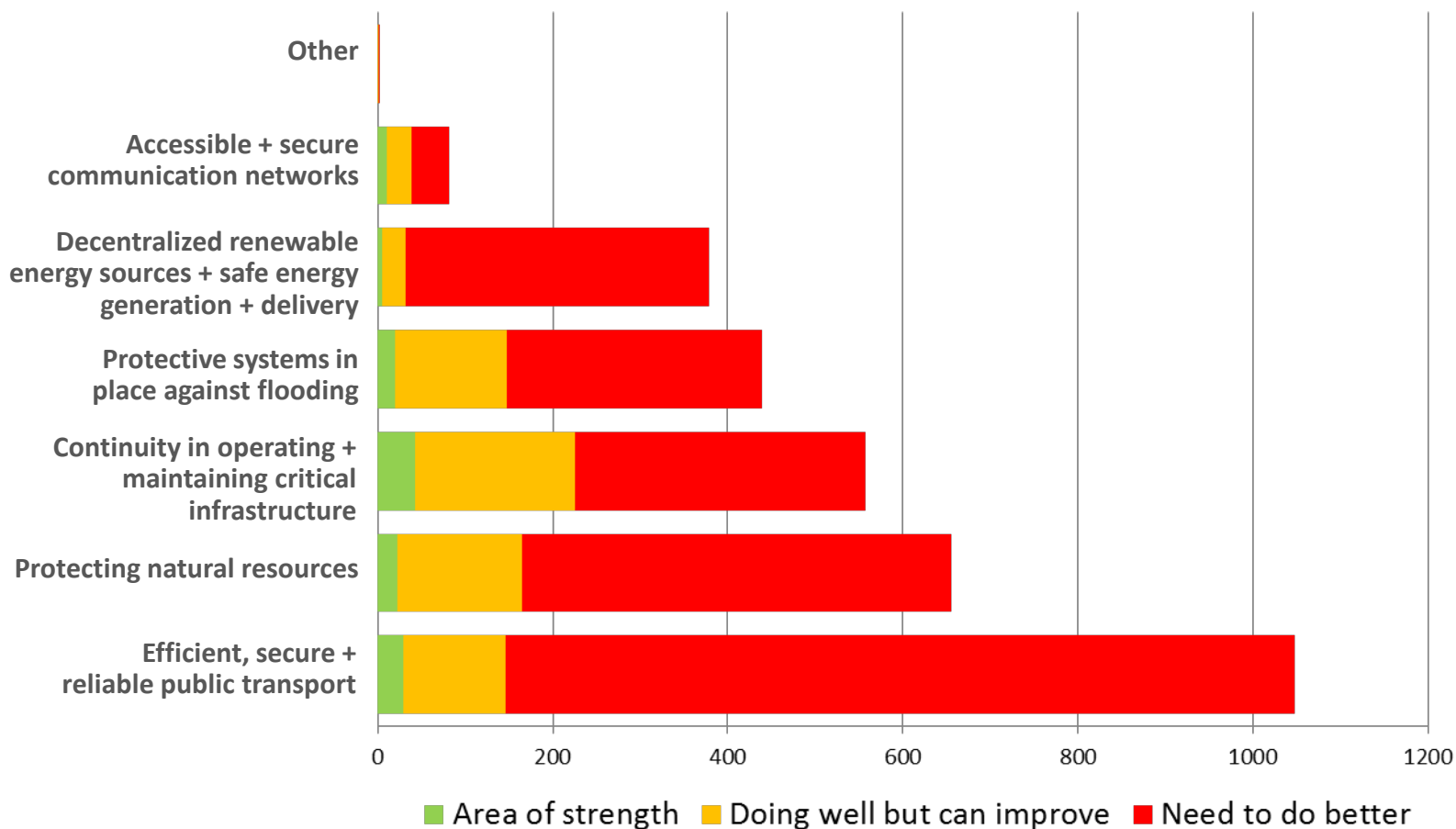
## Key Findings

# Infrastructure + Environment

Choose two factors that you feel are most important and rate how you think we're performing.

## Infrastructure + Environment

*Protects and enhances natural and man-made assets; ensures critical services operate in times of need; and provides a free flow of people, information, and goods.*





# Questionnaire Responses

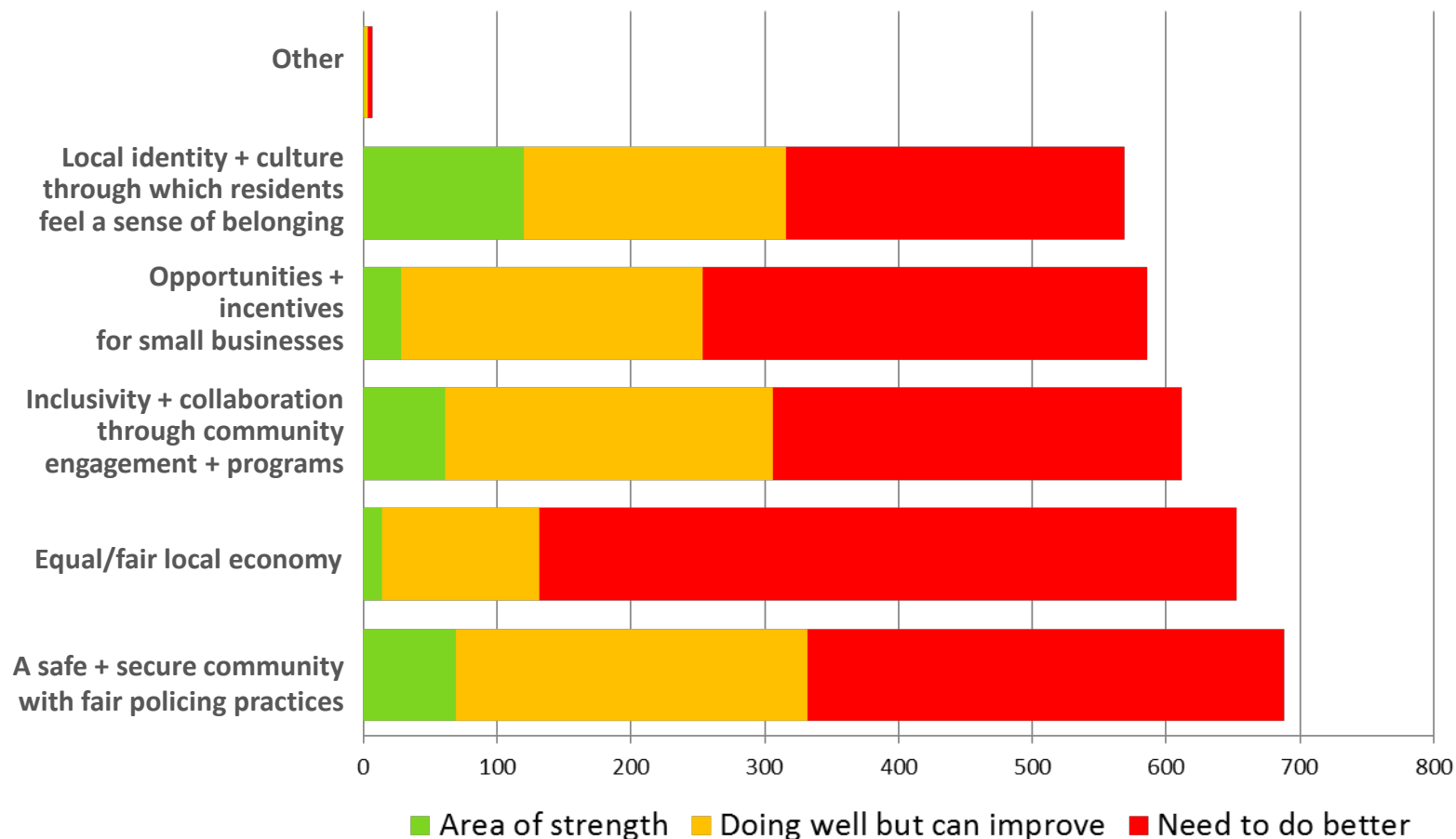
## Key Findings

## Economy + Society

Choose two factors that you feel are most important and rate how you think we're performing.

### Economy + Society

*Promotes social unity and the empowerment of its residents; ensures social stability, security, and justice; and fosters economic prosperity.*





# Questionnaire Responses

## Key Findings

## Health + Wellbeing

Choose two factors that you feel are most important and rate how you think we're performing.

## Health + Wellbeing

*Addresses the basic needs of the population including housing and healthcare, and provides its people with access to jobs and opportunities.*







# Questionnaire Responses

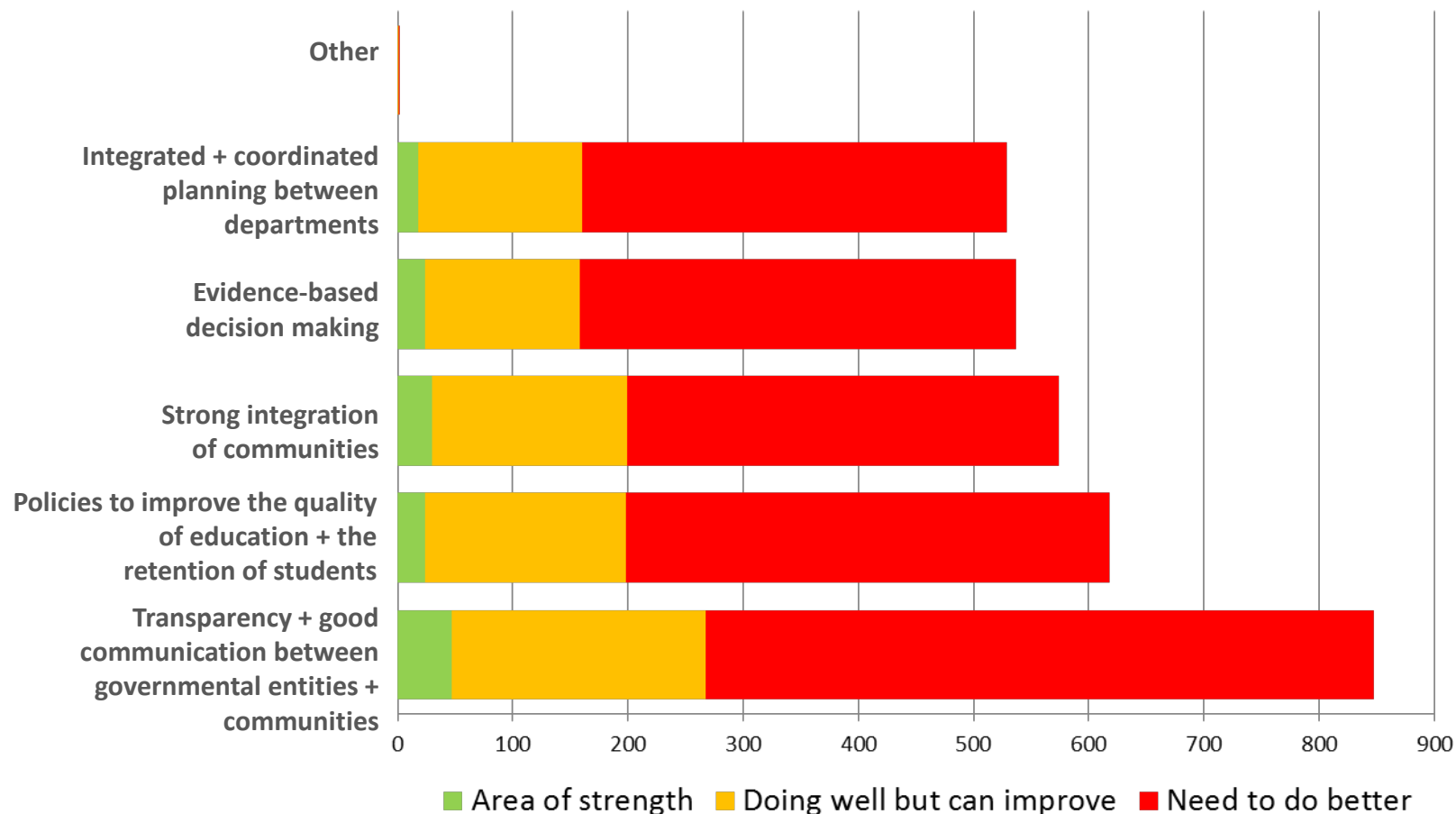
## Key Findings

## Leadership + Strategy

Choose two factors that you feel are most important and rate how you think we're performing.

### Leadership + Strategy

*Promotes effective and efficient management; empowers a broad range of stakeholders; promotes long-term integrated planning.*



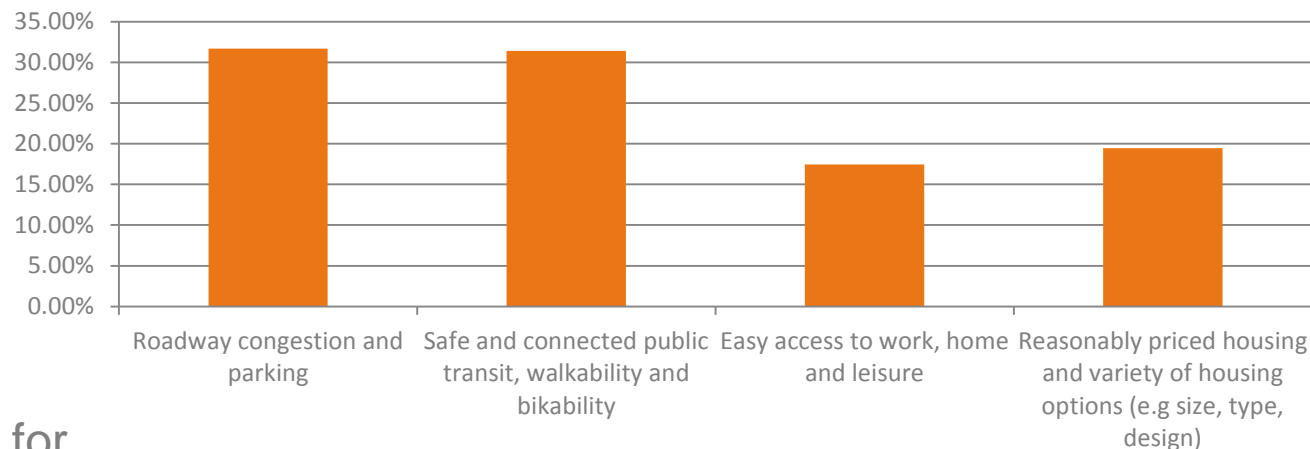


# Questionnaire Responses

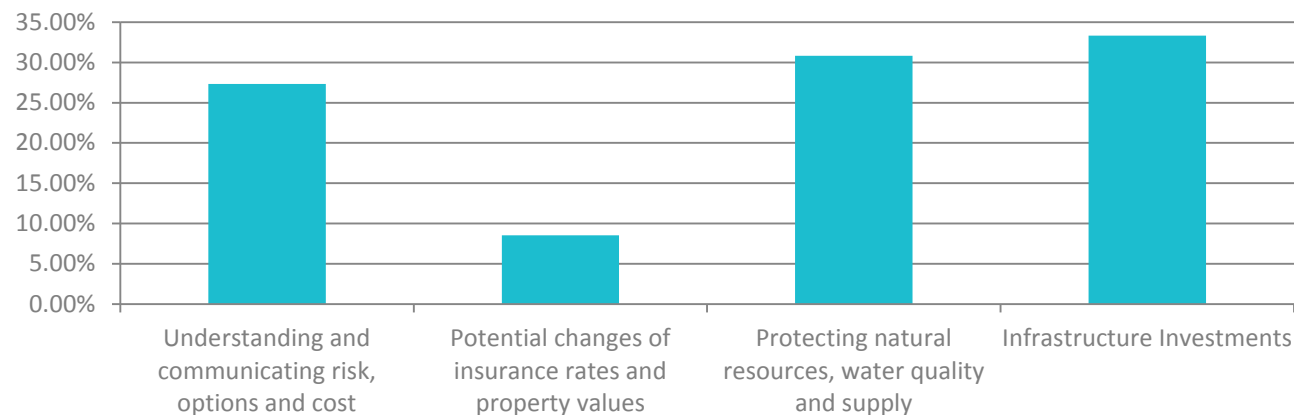
## Understanding Priorities

# Infrastructure Investment

What is most important to you in terms of mobility and housing?



What do you think should be more important for adapting to sea level rise, flooding and storm surge?



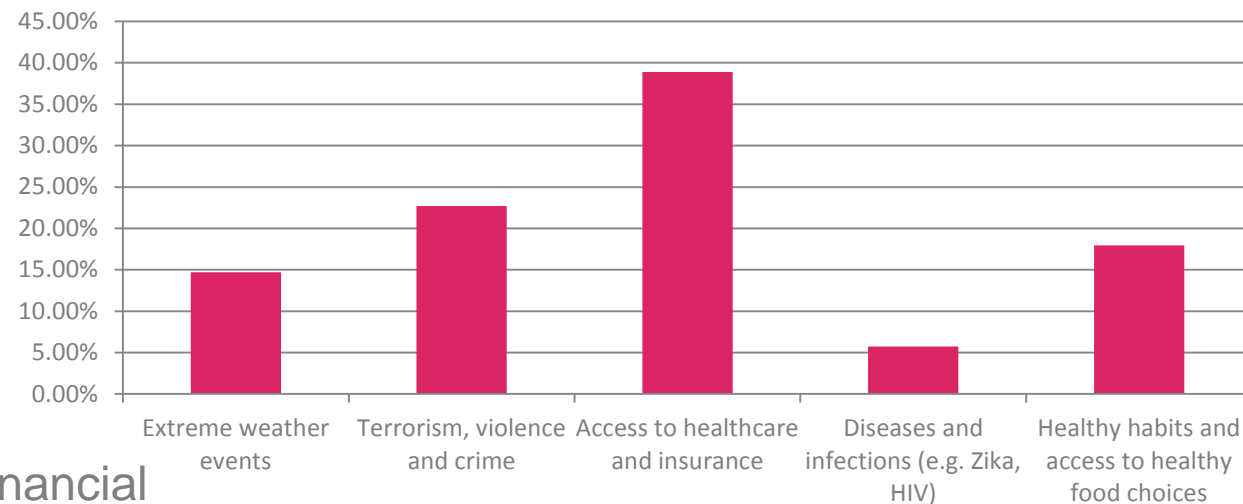


# Questionnaire Responses

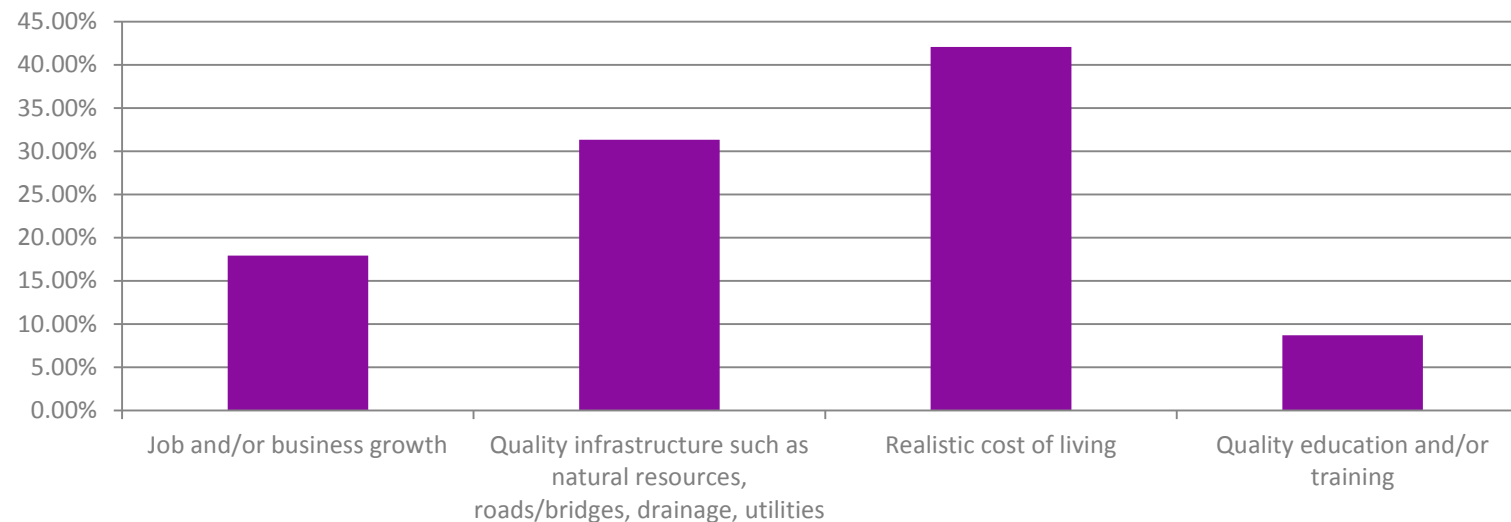
## Understanding Priorities

# Human Investment

What is your top health and safety priority?



What would ensure you and your family's financial success and longevity in GM&B for future generations?



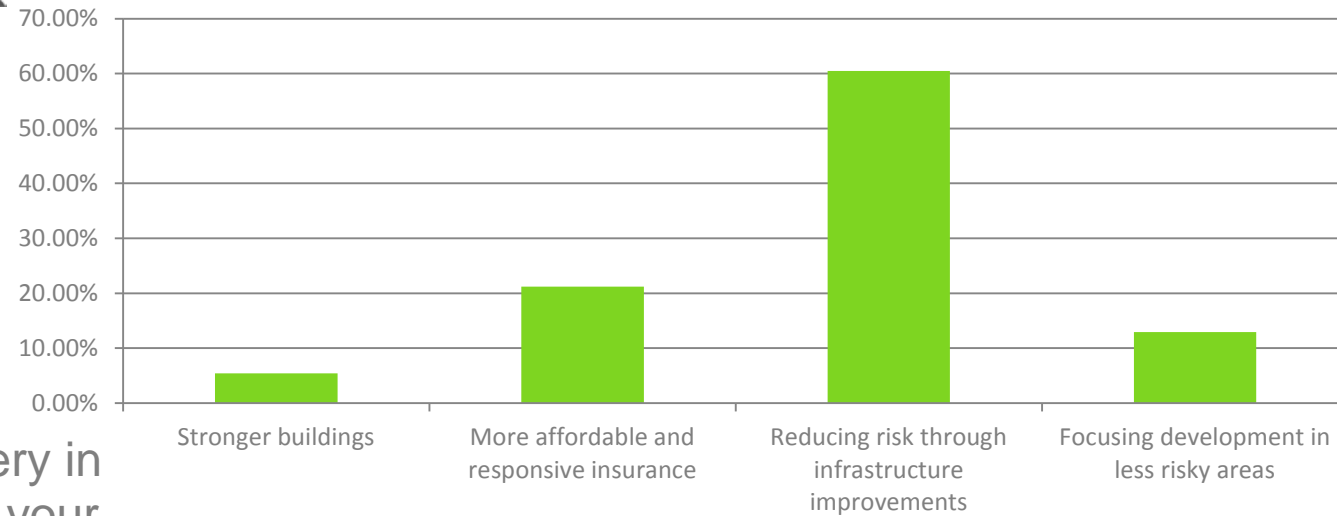


# Questionnaire Responses

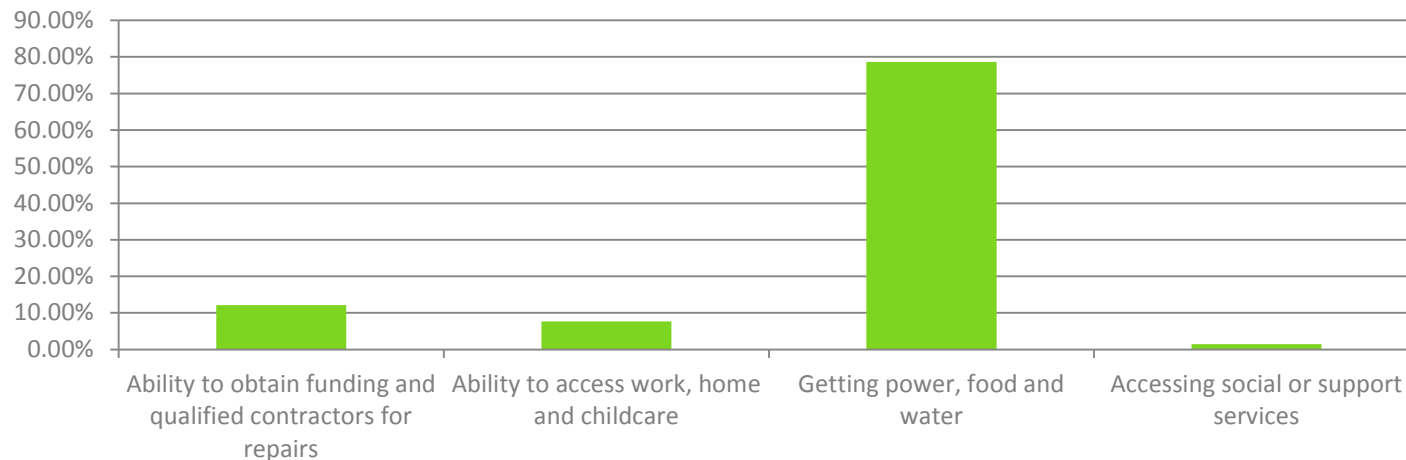
## Understanding Priorities

## Recovery Investment

What should government start to plan for now to prepare and recover from a potential disaster?



What is most important to you for quick recovery in the event of a disaster like a storm (assuming your friends and family are safe)?





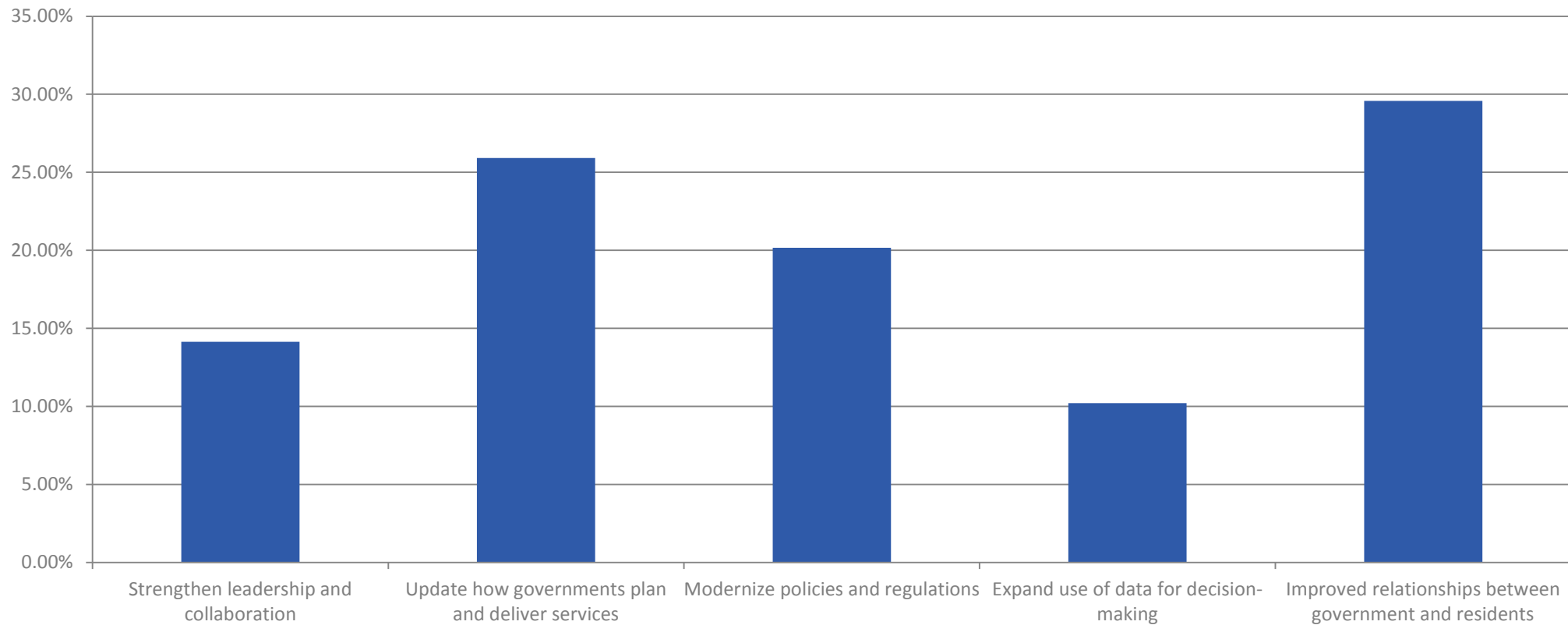


# Questionnaire Responses

## Understanding Priorities

# Collaborative Investment

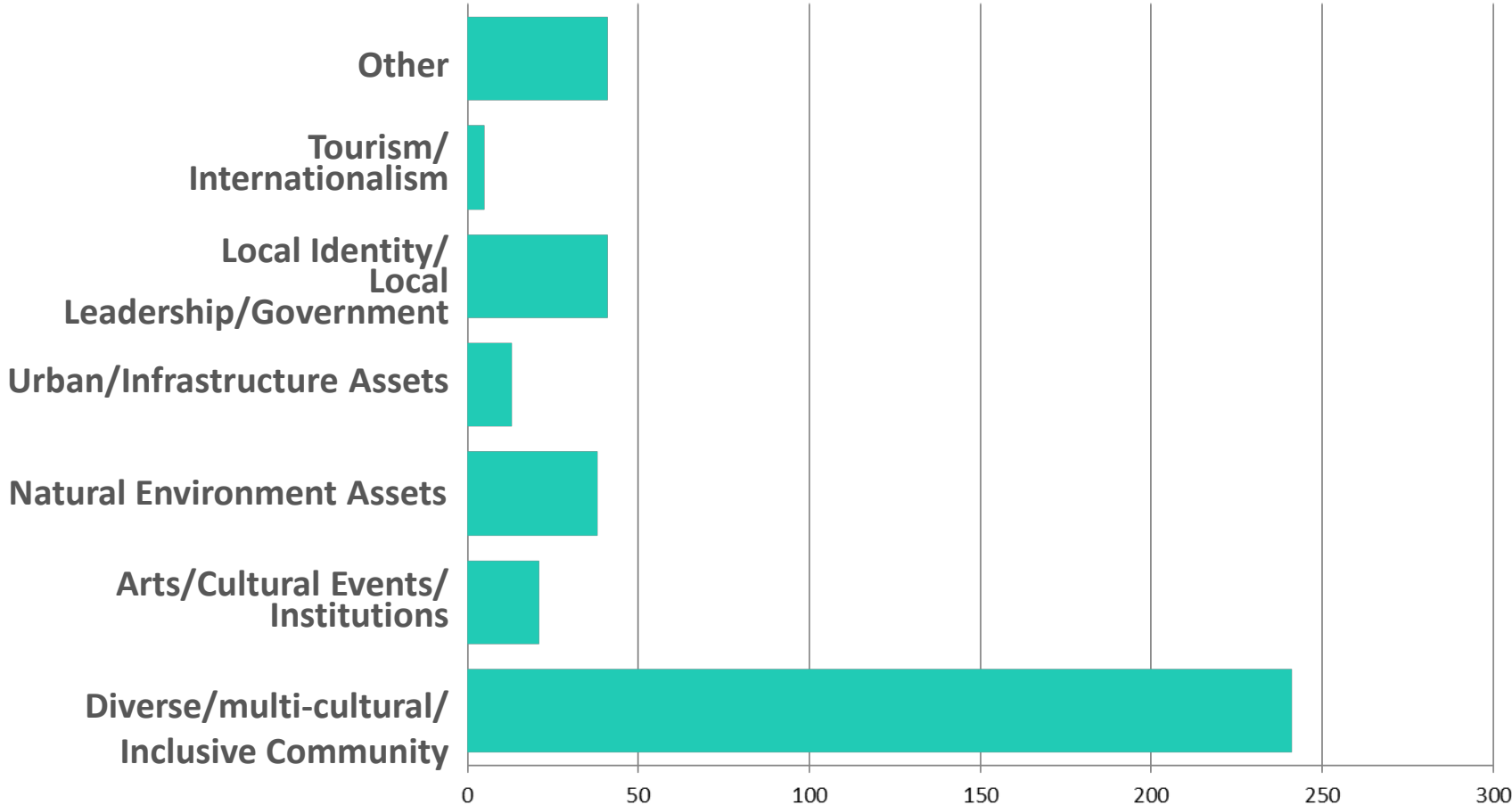
How can local government best address the priority areas previously mentioned?



Questionnaire Responses  
Key Findings

Personal Investment

What makes  
you **proud**  
of our  
**community?**



*\*This is a sample set, categorizing 400 of the approximately 1,100 responses.*

# Personal Investment

## Questionnaire Responses Key Findings



What makes  
you **proud**  
of our  
**community?**

*“I'm proud of our clean beaches, new bike lanes, city bikes, programs for the community...improving schools, a government that cares for growing this city forward!”*  
—Real estate professional

*“Its growth in the arts and performing arts and creation of major world class festivals.”* —Visitor

*“I love the diversity of our people and our beautiful natural resources.”* —Non-profit professional

*“The natural environment and the cosmopolitan feel of our community.”* —Tourism + entertainment professional

*“Our open arms to people from other countries, especially those facing danger and socioeconomic hardship in their home countries.”* —Tourism + entertainment professional