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## LETTER FROM THE MAYORS

Dear Residents, Businesses, and Partners in the 305:

As we launch this Resilient305 Strategy in the spring of 2019, cities around the world are also issuing their plans to tackle the many challenges to come in the decades ahead as ocean waters rise and average global temperatures increase.

Our shared community of Miami-Dade County, the City of Miami, and the City of Miami Beach has had both the honor and the responsibility of being the first regional partnership that was invited to join the 100 Resilient Cities initiative. First created in 2013 for the Rockefeller Foundation's centennial year, that important worldwide collaboration has enabled us to share our best practices, built across party lines and governing boundaries, with other local and international leaders.

In the following pages you will find 59 specific actions already in the works to ensure that our region of Greater Miami & the Beaches thrives for generations to come. Our Resilient305 Strategy also offers 28 case studies showcasing clearly defined steps that local groups are currently taking to ensure that we reach our goals.

We are grateful to the many exceptional leaders and partners who have helped us thus far in our journey. That includes former City of Miami Mayor Tomas Regalado and former Miami Beach Mayor Philip Levine, who opened the doors to our inclusion in the 100RC initiative in 2016; scores of collaborators who have since joined us in this Resilient305 mission at the numerous city, county, business, philanthropic and educational organizations that you will read about in this report; and countless others who have also played vital roles beyond the scope of this report.

The 305 Community has never known a challenge like this, and the task ahead is as daunting as the one we faced in the space race of the 1960s. Like those successful Moonshots, this will require new ingenuity, collaboration, and a sense of urgency. Together, we can and will rise to the occasion and create a more resilient future for our planet. Thank you for joining us in this transformative work.

Mayor Gelber, Mayor Gimenez, Mayor Suarez

**MAYOR DAN GELBER**  
CITY OF MIAMI BEACH



**MAYOR CARLOS A. GIMENEZ**  
MIAMI-DADE COUNTY



**MAYOR FRANCIS SUAREZ**  
CITY OF MIAMI





## LETTER FROM 100 RESILIENT CITIES

On behalf of 100 Resilient Cities (100RC), I want to congratulate Mayor Gelber, Mayor Gimenez, Mayor Suarez, and the entire Greater Miami & the Beaches (GM&B) team on the release of the Resilient305 Strategy, a major milestone in our partnership and the result of a tremendous collective effort.

The unique collaboration between Miami-Dade County, the City of Miami, and the City of Miami Beach (collectively, the GM&B region) stands out in the 100RC network as the only regional partnership between a county and two cities working together to create a shared resilience strategy. Located in a dynamic and growing coastal region, GM&B is acutely aware of the environmental, social, and economic challenges it faces—from severe storms and sea level rise to mobility and housing affordability—and the need to work together on solutions that promise a strong future for all. The 59 actions detailed in the Resilient305 Strategy will help the region thrive in the face of these challenges, while the partnerships that were formed and strengthened through this process will ensure that the GM&B region can address future shocks and stresses, both known and unknown.

Framed through the lens of Places, People, and Pathways, this strategy presents a roadmap for safeguarding the region's beautiful natural environment while connecting, enhancing, and adapting its vibrant communities; for bolstering the health, educational, and economic resources that enable individual residents to survive and thrive in both good times and bad; and for strengthening the connections, partnerships, and systems that facilitate collective action in tackling GM&B's shared resilience challenges.

This innovative strategy would not be possible without the leadership of GM&B's Chief Resilience Officers, Jane Gilbert, Jim Murley, and Susanne Torriente, and the numerous municipal staff and community partners who have contributed their time, energy, expertise, and willingness to experiment on a new approach. Through information gathered from over 150 public meetings involving over 1,100 participants, and an additional 2,400 survey responses, the strategy development process was truly a collaborative and participatory endeavor, yielding a clear set of intergovernmental and community priorities on which to build resilience.

While the release of the Resilient305 Strategy represents a remarkable achievement, the work is far from over. As Greater Miami & the Beaches continues its resilience journey through implementation of this strategy, we are confident this unique partnership will strengthen and grow. Through collective and individual action, Miami-Dade County, the City of Miami, and the City of Miami Beach - along with the many partner organizations who make up Greater Miami & the Beaches - will lead the region toward a vibrant future while serving as a global model for regional resilience.

Michael Berkowitz, President 100 Resilient Cities

**MICHAEL BERKOWITZ**  
100 RESILIENT CITIES





# MEET YOUR CHIEF RESILIENCE OFFICERS

Dear friends:

In the spring of 2016 this rather unique partnership, Greater Miami & the Beaches, became the first two cities and a county to join the IOORC network as one. We were chosen because we are urban inventors willing to partner. And in a sense, we were already pioneers among pioneers. We were chosen because we could give to the network and we would receive from the network. And we have.

As CRO's we have convened, listened and connected our beautiful and vulnerable PLACES, our diverse and already resilient PEOPLE and we found PATHWAYS to a stronger future. During this planning process we also put many ideas into action through our individual government investments and through the unique opportunities our partnership presented. Resilient305 is our collective resilience Strategy. It builds upon the challenges and strengths of the past to address the shocks and stresses of today and tomorrow. We hope that you will find your role in this plan and PIVOT with us into the future.

We want to thank and recognize so many important individuals without whom this plan could not have been written. To start, thank you to the thousands of individuals and organizations that have contributed ideas, context and feedback throughout this journey. We are fortunate to have hard working and talented staff; supportive and visionary bosses; 100 Resilient Cities current and former relationship managers Eric Wilson and Peter Jenkins providing network resources and, at times, therapy; The Miami Foundation for believing in the original intergovernmental experiment in collaboration; and finally our strategic partner AECOM – Claire Bonham-Carter for her insight and patience, especially Lauren Swan, our local AECOM task master extraordinaire and a good friend of the Greater Miami & the Beaches partnership.

Susy, Jim, and Jane

**SUSANNE TORRIENTE**  
CITY OF MIAMI BEACH



**JAMES MURLEY**  
MIAMI-DADE COUNTY



**JANE GILBERT**  
CITY OF MIAMI

